



2011  
PRESIDENT'S REPORT  
THE COLLEGE OF WILLIAM & MARY

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## State of the University 2011

### *A Message from President Taylor Reveley*



STEPHENSALPUKAS

*W. Taylor Reveley, III*

Dear William & Mary Community,

Here is the 2011 President's Report. It has many dimensions, including financial results.

William & Mary is flatly amazing, in my judgment. Why do I say this? First, there is no other state university in the country that focuses as squarely as the College on each of its undergraduates, not just on a select group in honors programs. There are precious few private universities in our league when it comes to undergraduate learning. Second, there is no other university in the country, public or private, that has as healthy a mix of teaching and research. We don't just say we value both. We take steps to ensure both teaching and research flourish at the College, involving our full-time faculty. Third, there are few universities that have as viable a balance between graduate and professional education, on the one hand, and undergraduate education, on the other. Fourth, even though state universities tend to grow and grow, we have remained human scale, with a powerful sense of community and collegiality. Fifth, if there is another campus in the United States as historic and beautiful as the College's I really don't know which it might be. In short, William & Mary is one of the most engaging, effective institutions of higher education anywhere.

I believe this century is going to be the best in the College's long life. The main reason for optimism is our people — the high quality of the students we attract, the extraordinary caliber and commitment of our faculty and staff, the devotion of so many alumni, and the pervasive sense that what we are doing at the College is vitally important, that we are changing lives for the better, that we are developing bold, creative, imaginative leaders who will make a difference no matter what field they enter.

This report is rich with detail about the recent life of William & Mary. Here are just a few highlights.

- The 1,486 members of the undergraduate Class of 2015 come from a record-breaking pool of more than 12,800 applicants. Twenty-five percent of the entering class had SAT scores above 1450 (on a 1600 scale), and 165 of them scored an 800 on one or more sections of the test. Twenty-eight percent are students of color, 10 percent consist of first-generation college students, and 8 percent are alumni children or siblings. A record 85 international students joined this year's class and total enrollment, including undergraduates and graduate students, has reached 468 international students representing 51 countries. Thirty members of the Class of 2015 represent the first cohort of our new joint-degree program with Scotland's oldest university, St. Andrews.

# State of the University 2011

*continued*

- Our faculty excels at blending teaching and research. Thanks to Joe Plumeri '66, D.P.S. '11 we honor 20 of them

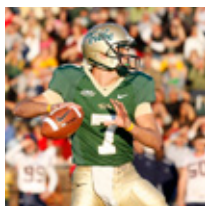


COURTESY OF WILLIS GROUP

each year with significant financial awards to celebrate their teaching, research and service. This year's group included a polar oceanographer who's helped make the College a leader in the field, a chemist whose research has implications

for ailments like Alzheimer's disease, and a physicist whose research led to a namesake theoretical model (see page 20). One of our major research efforts grew out of a student's honors thesis. The AidData project has amassed the most comprehensive database in the world on international aid projects. Today this web portal is an important public resource in making sure there is transparency in foreign aid programs.

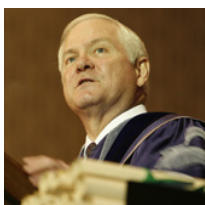
- Students, faculty and staff continue to serve in their communities and throughout the world to an extraordinary extent. Our students alone logged more than 333,000 hours of community service during the 2010–2011 academic year.
- Thanks to 2010–2011 titles in football, men's cross country, men's soccer and women's tennis, William & Mary became the first school in our league (the Colonial Athletic Association) to exceed 100 conference championships. Our 500 varsity athletes are also serious students who graduate just like their classmates. More than 80 percent of our students play on varsity, club or intramural teams, take part



JIM AGNEW

in fitness and wellness classes and programs, use the Student Recreation Center on their own, or get involved in other outdoor activities.

- Our alumni have been changing the world since 1693. Bob Gates '65, L.H.D. '98 is a great contemporary example. His record as director of the CIA, president of Texas A&M, and Secretary of Defense under two presidents is extraordinary by any measure, highlighting the leadership and service so characteristic of William & Mary alumni. As you have doubtless heard, Bob will succeed the incomparable former Supreme Court Justice Sandra Day O'Connor as our 24th Chancellor (see page 12).



STEPHEN SALPUKAS

- Since the turn of this century the campus has been enormously enhanced by over one million square feet of new or renovated facilities. Last summer Tribe Square (see page 11) opened with residential apartments for 56 undergraduates above spaces that will contain four "student-friendly" restaurants, all committed to staying open very late (students are nocturnal creatures these days). Small Hall, our physics building, is back on line with state-of-the-art laboratories after extensive renovations and additions. We now have funds for the renovation of Tucker Hall (home of the English Department) and for preliminary planning of the vital third phase of the Integrated Science Center. The reconstitution of Tyler Hall to replace Morton Hall and much-needed arts facilities are important projects next in line.



STEPHEN SALPUKAS

Finally, I should say a few words about higher education economics. With the exception of a tiny few, very rich private colleges and universities, all U.S. institutions of higher education confront severe financial challenges for the foreseeable future. William & Mary has been moving for quite some time to ensure that we will be among the relatively few institutions that do what's essential not simply to survive but to thrive in the 21st century. We are acutely focused on meeting this challenge.

For all sorts of reasons, there is only one William & Mary!

Cordially,

A handwritten signature in black ink, appearing to read "Taylor Reveley, III".

W. Taylor Reveley, III  
President